



Performance Plan & Summary Budget

Report to Council 5th March 2015

Revenue Spending Proposals 2015/16 Booklet

REVENUE SPENDING PROPOSALS - COMMUNITY, ENVIRONMENT & CORPORATE COMMITTEE SUMMARIES

Estimate 2015/16

Actual 2013/14 £	Estimate 2014/15 £	Revised Estimate 2014/15 £	Employees £	Premises £	Transport £	Supplies & Services £	Support Services £	Capital Charges £	Total Expenditure £	Income £	Net Expenditure £
53,059	67,498	83,871	126,606	0	-	16,386	110,658	-	263,650	184,000	69,650
(1,495,377)	(1,519,698)	(1,444,334)	63,884	431,638	3,909	148,949	73,203	0	721,583	2,262,675	(1,541,092)
1,600,668	1,615,631	1,710,359	244,654	4,771	28,566	372,134	953,861	23,315	1,627,301	2,678	1,624,623
52,734	53,702	43,893	38,063	1,051	6,160	2,275	19,112	0	66,661	23,087	43,574
393,169	531,042	431,052	317,194	1,000	14,619	102,548	370,441	0	805,802	283,250	522,552
158,160	790,247	920,500	80,420	0	168	59,761	76,931	0	217,280	0	217,280
116,492	132,007	144,302	152,452	19,220	397	116,901	76,081	0	365,051	139,985	225,066
713,118	780,063	666,562	298,434	11,137	13,074	105,377	258,109	0	686,131	56,803	629,328
113,399	119,032	82,100	0	0	0	95,943	9,096	0	105,039	8,807	96,232
0	5,926	0	0	5,926	0	0	0	0	5,926	0	5,926
1,661,717	1,661,848	1,967,773	1,517,861	887,799	5,772	374,307	494,999	553,116	3,823,854	1,975,801	1,848,053
44,297	54,706	65,123	116,694	0	410	6,295	92,335	0	215,734	150,711	65,023
1,280	(15,639)	851	40,407	0	0	48,604	35,991	0	125,002	120,000	5,002
(299,218)	49,095	223,441	212,185	255,775	55,016	263,552	144,037	159,499	1,090,064	858,726	231,338
1,087,769	924,978	979,805	28,509	124,033	1,462	1,044,681	72,408	13,117	1,284,210	299,852	984,358
133,124	140,425	148,266	60,702	0	3,884	17,733	56,731	0	139,050	0	139,050
43,054	44,875	48,415	26,757	0	102	0	21,650	0	48,509	0	48,509
908,645	1,631,507	1,363,025	256,914	14,723	11,583	1,246,105	272,376	0	1,801,701	361,815	1,439,886
308,688	127,383	104,886	1,870	423,157	0	19,089	(388,522)	110,324	165,918	46,823	119,095
443,180	430,460	438,360	112,104	134,089	30,767	41,374	58,914	74,191	451,439	52	451,387
295,781	151,908	24,089	0	0	0	14,847,832	92,110	0	14,939,942	14,838,298	101,644
906,985	833,601	848,092	131,611	41,249	290,862	1,205,288	(525,696)	94,266	1,237,580	410,647	826,933
280,324	244,241	248,793	87,073	11,643	7,348	145,337	137,537	0	388,938	140,370	248,568
1,695,781	2,405,088	1,706,460	65,827	1,030	3,804	2,795,929	99,874	98,664	3,065,128	1,299,422	1,765,706
0	0	0	2,523,736	34,803	135,183	899,492	(3,645,397)	91,866	39,683	39,683	0
0	0	0	1,373,904	41,550	566,610	263,083	153,254	(80,648)	2,317,753	2,317,753	0
180,957	296,732	223,673	146,719	4,000	6,002	106,953	109,680	3,663	377,017	42,706	334,311
9,997,786	11,556,658	11,029,357	8,024,580	2,448,594	1,185,698	24,345,928	(780,227)	1,141,373	36,365,946	25,863,944	10,502,002
			0	0	0	0	0	0	0	0	0
			610	58,595	3,735	108,312	(4,111)	0	167,141	105,552	61,589
9,997,786	11,556,658	11,029,357	8,025,190	2,507,189	1,189,433	24,454,240	(784,338)	1,141,373	36,533,087	25,969,496	10,563,591

Cost of service falling on taxpayer (see note below)

* Accounting regulations state that all council services which utilise capital assets (such as land, buildings and vehicles) have to be charged with "capital charges". The capital charges are notional and comprise mainly depreciation, which is based on asset values and estimated useful lives. An amount equal to the total capital charges is then credited to the Movement in Reserves Statement so that the Capital Charges do not affect the level of the Council Tax.

£

9,422,218

REVENUE SPENDING PROPOSALS - LAND DRAINAGE

		Estimate 2015/16									
Actual 2013/14 £	Revised Estimate 2014/15 £	Estimate 2014/15 £	Employees £	Premises £	Transport £	Supplies & Services £	Support Services £	Capital Charges £	Total Expenditure £	Income £	Net Expenditure £
0	0	5,926	0	5,926	0	0	0	0	5,926	0	5,926
-	-	5,926	0	5,926	0	0	0	0	5,926	0	5,926
			0	136	0	0	0	0	136	0	136
-	-	5,926	0	6,062	0	0	0	0	6,062	0	6,062

Cost of service falling on taxpayer (see note below)

£6,062

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REVENUE SPENDING PROPOSALS - COUNTRYSIDE MANAGEMENT

Actual 2013/14 £	Estimate 2014/15 £	Revised Estimate 2014/15 £	Estimate 2015/16								Net Expenditure £
			Employees £	Premises £	Transport £	Supplies & Services £	Support Services £	Capital Charges £	Total Expenditure £	Income £	
52,734	53,702	43,893	38,063	1,051	6,160	2,275	19,112	0	66,661	23,087	43,574
52,734	53,702	43,893	38,063	1,051	6,160	2,275	19,112	0	66,661	23,087	43,574
			0	25	17	0	122		164	0	164
52,734	53,702	43,893	38,063	1,076	6,177	2,275	19,234	0	66,825	23,087	43,738

Cost of service falling on taxpayer (see note below)

£43,738

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REVENUE SPENDING PROPOSALS - LEISURE SERVICES

		Estimate 2015/16									
Actual 2013/14	Estimate 2014/15	Revised Estimate 2014/15	Employees £	Premises £	Transport £	Supplies & Services £	Support Services £	Capital Charges £	Total Expenditure £	Income £	Net Expenditure £
386,543	373,125	556,514	374,959	216,779	911	125,353	109,331	116,333	943,666	470,572	473,094
211,475	197,336	228,022	290,925	110,942	721	41,300	74,924	24,417	543,229	302,460	240,769
594,154	581,088	657,485	443,633	433,393	181	88,089	147,662	346,492	1,459,450	817,504	641,946
3,459	28,233	59,785	0	0	0	26,436	2,117	0	28,553	0	28,553
0	0	0	0	0	0	0	0	0	0	0	0
300,718	304,396	333,330	297,178	126,385	1,386	66,573	83,630	65,874	641,026	300,745	340,281
165,368	177,670	132,637	111,166	300	2,573	26,556	67,335	0	207,930	84,520	123,410
1,661,717	1,661,848	1,967,773	1,517,861	887,799	5,772	374,307	484,999	553,116	3,823,854	1,975,801	1,848,053
			0	0	0	0	0	0	0	0	0
			0	27,467	0	3,707	4,062	0	35,236	43,057	(7,821)
1,661,717	1,661,848	1,967,773	1,517,861	915,266	5,772	378,014	489,061	553,116	3,859,090	2,018,858	1,840,232

Cost of service falling on taxpayer (see note below)

£1,287,116

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REVENUE SPENDING PROPOSALS - ELECTIONS & ELECTORAL REGISTRATION

		Estimate 2015/16									
Actual 2013/14	Estimate 2014/15	Revised Estimate 2014/15	Employees £	Premises £	Transport £	Supplies & Services £	Support Services £	Capital Charges £	Total Expenditure £	Income £	Net Expenditure £
4,580	0	0	0	0	0	0	0	0	0	0	0
39,477	44,771	28,838	103,933	19,220	397	74,657	28,930	0	227,137	116,852	110,285
72,435	87,236	115,464	48,519	0	0	42,244	47,151	0	137,914	23,133	114,781
116,492	132,007	144,302	152,452	19,220	397	116,901	76,081	0	365,051	139,985	225,066
			594	442	6	2,222	193	0	3,457	112	3,345
116,492	132,007	144,302	153,046	19,662	403	119,123	76,274	0	368,508	140,097	228,411

Cost of service falling on taxpayer (see note below)

£228,411

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REVENUE SPENDING PROPOSALS - ENVIRONMENTAL HEALTH

		Estimate 2015/16									
Actual 2013/14	Estimate 2014/15	Revised Estimate 2014/15	Employees £	Premises £	Transport £	Supplies & Services £	Support Services £	Capital Charges £	Total Expenditure £	Income £	Net Expenditure £
(20,201)	(11,580)	(3,230)	9,958	0	0	2,253	3,775	0	15,986	18,540	(2,554)
949	949	1,360	0	0	0	949	403	0	1,352	0	1,352
(3,762)	6,262	19,877	568	1,600	0	31,672	369	0	34,209	14,213	19,996
19,785	23,077	18,872	2,842	0	0	16,705	1,929	0	21,476	2,000	19,476
6,574	7,258	4,573	0	0	0	2,853	1,936	0	4,789	0	4,789
7,519	14,276	22,527	3,725	2,366	253	2,171	1,297	0	9,812	0	9,812
1,944	2,217	652	568	0	0	0	205	0	773	0	773
259,701	267,151	250,477	125,996	0	8,413	2,325	93,073	0	229,807	550	229,257
64,267	68,332	47,294	24,359	0	583	698	21,721	0	47,361	0	47,361
56,012	30,954	22,182	294	0	366	1,394	18,681	0	20,735	0	20,735
44,087	44,285	36,398	19,777	0	837	0	15,906	0	36,520	0	36,520
28,223	71,286	22,999	512	7,171	0	33,208	1,148	0	42,039	20,000	22,039
23,066	25,193	24,451	11,829	0	0	3,721	8,931	0	24,481	0	24,481
22,936	23,306	20,722	11,741	0	279	163	8,617	0	20,800	0	20,800
45,679	55,864	48,080	24,989	0	0	4,942	19,783	0	49,714	1,500	48,214
149,095	143,945	124,791	59,280	0	2,231	2,323	57,911	0	121,745	0	121,745
7,244	7,288	4,537	1,996	0	112	0	2,424	0	4,532	0	4,532
713,118	780,063	666,562	298,434	11,137	13,074	105,377	258,109	0	686,131	56,803	629,328
			0	252	1	16	1,690	0	1,959	1,307	652
713,118	780,063	666,562	298,434	11,389	13,075	105,393	259,799	0	688,090	58,110	629,980

Cost of service falling on taxpayer (see note below)

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£629,980

REVENUE SPENDING PROPOSALS - PARKS AND CEMETERIES

		Estimate 2015/16									
Actual 2013/14	Estimate 2014/15	Revised Estimate 2014/15	Employees £	Premises £	Transport £	Supplies & Services £	Support Services £	Capital Charges £	Total Expenditure £	Income £	Net Expenditure £
864,588	836,316	736,523	25,457	93,831	1,311	751,111	59,283	13,117	944,110	165,425	778,685
24,021	32,672	45,628	0	0	0	30,612	2,420	0	33,032	0	33,032
183,494	34,232	164,114	3,052	30,202	151	242,932	8,607	0	284,944	134,427	150,517
15,666	19,758	30,728	0	0	0	18,026	2,098	0	20,124	0	20,124
0	2,000	2,812	0	0	0	2,000	0	0	2,000	0	2,000
1,087,769	924,978	979,805	28,509	124,033	1,462	1,044,681	72,408	13,117	1,284,210	299,852	984,358
			0	0	0	0	0	0	0	0	0
			-	2,918	-	2,400	435	0	5,753	4,568	1,185
1,087,769	924,978	979,805	28,509	126,951	1,462	1,047,081	72,843	13,117	1,289,963	304,420	985,543

Cost of service falling on taxpayer (see note below)

£972,426

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REVENUE SPENDING PROPOSALS - LICENSING

Actual 2013/14 £	Estimate 2014/15 £	Revised Estimate 2014/15 £	Estimate 2015/16								Net Expenditure £
			Employees £	Premises £	Transport £	Supplies & Services £	Support Services £	Capital Charges £	Total Expenditure £	Income £	
22,641	28,033	34,465	20,678	0	410	800	18,034	0	39,922	4,182	35,740
15,571	21,946	20,506	32,232	0	0	5,495	26,525	0	64,252	43,259	20,993
6,085	4,727	10,152	63,784	0	0	0	47,776	0	111,560	103,270	8,290
44,297	54,706	65,123	116,694	0	410	6,295	92,335	0	215,734	150,711	65,023
			0	0	0	0	0	0	0	0	0
			0	0	0	0	444	0	444	3,467	(3,023)
44,297	54,706	65,123	116,694	0	410	6,295	92,779	0	216,178	154,178	62,000

Cost of service falling on taxpayer (see note below)

£62,000

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REVENUE SPENDING PROPOSALS - LOCAL LAND CHARGES

Actual 2013/14 £	Estimate 2014/15 £	Revised Estimate 2014/15 £	Estimate 2015/16								
			Employees £	Premises £	Transport £	Supplies & Services £	Support Services £	Capital Charges £	Total Expenditure £	Income £	Net Expenditure £
1,280	(15,639)	851	40,407	0	0	48,604	35,991	0	125,002	120,000	5,002
1,280	(15,639)	851	40,407	0	0	48,604	35,991	0	125,002	120,000	5,002
			0	0	0	0	0	0	0	0	0
			0	0	0	938	221	0	1,159	2,760	(1,601)
1,280	(15,639)	851	40,407	0	0	49,542	36,212	0	126,161	122,760	3,401

Cost of service falling on taxpayer (see note below)

£3,401

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REVENUE SPENDING PROPOSALS - MARKETS

		Estimate 2015/16									
Actual 2013/14	Estimate 2014/15	Revised Estimate 2014/15	Employees £	Premises £	Transport £	Supplies & Services £	Support Services £	Capital Charges £	Total Expenditure £	Income £	Net Expenditure £
- 199,741	148,384	277,151	167,574	228,897	33,326	170,717	98,448	157,156	856,118	577,885	278,233
30,376	24,434	40,663	9,869	3,617	11,843	34,946	10,156	374	70,805	29,407	41,398
(122,108)	(126,738)	(112,854)	24,523	5,853	9,498	46,056	17,782	0	103,712	213,030	(109,318)
(10,533)	871	9,458	5,998	16,728	349	4,240	10,918	1,969	40,202	29,237	10,965
2,788	2,144	9,023	4,221	680	-	7,593	6,733	0	19,227	9,167	10,060
(299,218)	49,095	223,441	212,185	255,775	55,016	263,552	144,037	159,499	1,090,064	858,726	231,338
			0	0	0	0	0	0	0	0	0
			0	6,751	158	1,075	576	0	8,560	10,961	(2,401)
(299,218)	49,095	223,441	212,185	262,526	55,174	264,627	144,613	159,499	1,098,624	869,687	228,937

Cost of service falling on taxpayer (see note below)

£69,438

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REVENUE SPENDING PROPOSALS - STREET CLEANSING

		Estimate 2015/16									
Actual 2013/14 £	Estimate 2014/15 £	Revised Estimate 2014/15 £	Employees £	Premises £	Transport £	Supplies & Services £	Support Services £	Capital Charges £	Total Expenditure £	Income £	Net Expenditure £
651,929	628,506	642,371	12,328	0	126	591,009	25,066	0	628,529	3,150	625,379
6,660	7,861	5,667	3,326	0	0	159	2,840	0	6,325	652	5,673
248,396	197,234	200,054	3,517	0	0	192,478	1,568	0	197,563	1,682	195,881
0	0	0	2,842	0	0	401,080	1,241	0	405,163	405,163	0
0	0	0	109,598	41,249	290,736	20,562	(556,411)	94,266	0	-	0
906,985	833,601	848,092	131,611	41,249	290,862	1,205,288	(525,696)	94,266	1,237,580	410,647	826,933
			0	0	0		0	0	0	0	0
			-	721	-	11,053	(712)	0	11,062	126	10,936
906,985	833,601	848,092	131,611	41,970	290,862	1,216,341	(526,408)	94,266	1,248,642	410,773	837,869

Cost of service falling on taxpayer (see note below)

£743,603

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REVENUE SPENDING PROPOSALS - TOURISM INC ILLUMINATIONS

Actual 2013/14 £	Estimate 2014/15 £	Revised Estimate 2014/15 £	Estimate 2015/16								
			Employees £	Premises £	Transport £	Supplies & Services £	Support Services £	Capital Charges £	Total Expenditure £	Income £	Net Expenditure £
14,205	35,589	3,162	17,277	11,643	574	94,009	27,155	0	150,658	138,301	12,357
166,114	163,143	168,128	40,967	0	6,774	28,713	82,730	0	159,184	0	159,184
11,832	13,160	18,346	0	0	0	14,380	6,084	0	20,464	2,069	18,395
47,356	3,736	(1,150)	-	0	0	0	0	0	0	0	-
40,817	28,613	60,307	28,829	0	0	8,235	21,568	0	58,632	0	58,632
280,324	244,241	248,793	87,073	11,643	7,348	145,337	137,537	0	388,938	140,370	248,568
			0	0	0	0	0	0	0	0	0
			0	345	0	740	509	0	1,594	3,229	1,635
280,324	244,241	248,793	87,073	11,988	7,348	146,077	138,046	0	390,532	143,599	246,933

Cost of service falling on taxpayer (see note below)

£246,933

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REVENUE SPENDING PROPOSALS - TREE PRESERVATION

Actual 2013/14 £	Estimate 2014/15 £	Revised Estimate 2014/15 £	Estimate 2015/16								Net Expenditure £	
			Employees £	Premises £	Transport £	Supplies & Services £	Support Services £	Capital Charges £	Total Expenditure £	Income £		
43,054	44,875	48,415	26,757	0	102	0	0	21,650	0	48,509	0	48,509
43,054	44,875	48,415	26,757	0	102	0	0	21,650	0	48,509	0	48,509
			0	0	0	0	0	0	0	0	0	0
			0	0	0	0	0	114	0	114	0	114
43,054	44,875	48,415	26,757	0	102	0	0	21,764	0	48,623	0	48,623

Cost of service falling on taxpayer (see note below)

£48,623

* Accounting regulations state that all council services which utilise capital assets (such as land, buildings and vehicles) have to be charged with "capital charges". The capital charges are notional and comprise mainly depreciation, which is based on asset values and estimated useful lives. An amount equal to the total capital charges is then credited to the Movement in Reserves Statement so that the Capital Charges do not affect the level of the Council Tax.

REVENUE SPENDING PROPOSALS - PROPERTY SERVICES

		Estimate 2014/15									
Actual 2013/14	Estimate 2014/15	Revised Estimate 2014/15	Employees £	Premises £	Transport £	Supplies & Services £	Support Services £	Capital Charges £	Total Expenditure £	Income £	Net Expenditure £
2,089	2,252	2,231	0	391	0	0	2,322	0	2,713	69	2,644
43,163	41,324	40,848	0	34,175	0	0	5,460	0	39,635	0	39,635
0	0	0	30	64,594	0	6,056	(74,051)	3,371	0	0	0
3,074	4,735	3,244	0	0	0	0	3,856	0	3,856	0	3,856
960	0	0	0	0	0	0	0	0	0	0	0
241,992	57,762	60,229	0	29,401	0	0	61,001	1,418	91,820	16,834	74,986
17,410	21,310	(1,666)	0	0	0	500	3,499	0	3,999	6,025	(2,026)
0	0	0	1,840	294,596	0	12,533	(390,609)	105,535	23,895	23,895	0
308,688	127,383	104,886	1,870	423,157	0	19,089	(388,522)	110,324	165,918	46,823	119,095
			0	0	0	0	0	0	0	0	0
			0	7,839	0	91	(6,554)	0	1,376	259	1,117
308,688	127,383	104,886	1,870	430,996	0	19,180	(395,076)	110,324	167,294	47,082	120,212

Cost of service falling on taxpayer (see note below)

£9,888

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REVENUE SPENDING PROPOSALS - PUBLIC CONVENIENCES

Actual 2013/14 £	Estimate 2014/15 £	Revised Estimate 2014/15 £	Estimate 2015/16								
			Employees £	Premises £	Transport £	Supplies & Services £	Support Services £	Capital Charges £	Total Expenditure £	Income £	Net Expenditure £
207,496	183,455	200,090	112,104	0	30,767	40,269	31,572	0	214,712	0	214,712
235,684	247,005	238,270	0	134,089	0	1,105	27,342	74,191	236,727	52	236,675
443,180	430,460	438,360	112,104	134,089	30,767	41,374	58,914	74,191	451,439	52	451,387
			0	0	0	0	0	0	0	0	0
			-	3,611	89		320	0	4,020		4,020
443,180	430,460	438,360	112,104	137,700	30,856	41,374	59,234	74,191	455,459	52	455,407

Cost of service falling on taxpayer (see note below)

£381,216

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REVENUE SPENDING PROPOSALS - CENTRAL AND SUPPORT SERVICES

Actual 2013/14		Estimate 2014/15		Revised Estimate 2014/15		Estimate 2015/16								
£	£	£	£	£	£	Employees £	Premises £	Transport £	Supplies & Services £	Support Services £	Capital Charges £	Total Expenditure £	Income £	Net Expenditure £
0	0	0	0	0	0	Chief Executive	58,575	0	85	3,914	(62,574)	0	0	0
0	0	0	0	0	0	Payroll	123,822	0	1,352	8,957	(122,990)	0	0	0
0	0	0	0	0	0	Human Resources	83,103	0	7,914	7,914	(87,017)	0	11,141	0
0	0	0	0	0	0	Communications	206,970	0	2,784	22,542	(263,779)	0	4,000	0
0	0	0	0	0	0	Accountancy	1,765	0	51,748	53,513	(53,513)	0	0	0
0	0	0	0	0	0	Central Processing Unit	725,047	0	149,710	(884,757)	10,000	0	0	0
0	0	0	0	0	0	Business Support	109,786	0	6,678	(116,514)	0	0	0	0
0	0	0	0	0	0	Corporate Directors	144,375	0	1,052	(181,455)	0	6,000	6,000	0
0	0	0	0	0	0	Democratic Services	8,191	700	429,023	(479,706)	50,383	8,591	8,591	0
0	0	0	0	0	0	Information Technology	7,335	33,903	125,108	(194,085)	0	5,926	5,926	0
0	0	0	0	0	0	Insurances	36,859	0	20,407	(57,416)	0	0	0	0
0	0	0	0	0	0	Internal Audit	587	0	82,665	(82,227)	0	1,025	1,025	0
0	0	0	0	0	0	Misc. Income	48,834	0	(81,739)	32,905	0	0	0	0
0	0	0	0	0	0	Office Cleaning	120,051	0	7,648	(138,012)	0	0	0	0
0	0	0	0	0	0	Estates and Facilities	219,126	0	49,682	(284,354)	0	3,000	3,000	0
0	0	0	0	0	0	Head of Regulatory Services	80,355	200	1,500	(91,378)	0	0	0	0
0	0	0	0	0	0	Head of Housing	130,953	0	7,204	(138,157)	0	0	0	0
0	0	0	0	0	0	Head of Regeneration & Policy	83,641	0	3,132	(86,773)	0	0	0	0
0	0	0	0	0	0	Head of Corporate Services	90,087	0	3,416	(98,536)	0	0	0	0
0	0	0	0	0	0	Head of Resources	130,679	0	6,873	(139,225)	0	0	0	0
0	0	0	0	0	0	Head of Environmental Services	113,595	0	100	(115,834)	0	0	0	0
0	0	0	0	0	0	Head of Community Development	2,523,736	34,803	135,183	(3,645,397)	91,866	39,683	39,683	0
						NET EXPENDITURE								
							0	0	0	0	0	0	0	0
						<u>Growth Items</u>	16	780	13,833	(16,203)	0	344	344	0
						<u>Inflation</u>								
0	0	0	0	0	0	Total	2,523,752	35,583	137,101	(3,661,600)	91,866	40,027	40,027	0

Cost of service falling on taxpayer (see note below)

-£91,866

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